



Stratford-on-Avon District

# **Draft Infrastructure Delivery Plan**

(to form Appendix 1 of the Core Strategy)

OCTOBER 2013

# Draft Infrastructure Delivery Plan

## 1. Introduction

This Infrastructure Delivery Plan (IDP) sets out the main infrastructure items necessary to facilitate the level and distribution of growth set out in the Core Strategy. It also identifies other items of infrastructure necessary to achieve the plan's wider objectives and those of its partners.

A Schedule of Infrastructure Projects is provided in the table at the end of this section. This describes individual projects, where these are known, and broad descriptions of the type of infrastructure that might be needed where individual projects have not been identified. Where the infrastructure is essential to support the growth outlined in the Core Strategy, it is shown as 'critical' on the Schedule.

Physical infrastructure that will be delivered on site as a normal part of a development, and that will be paid for by the developer as a normal part of development costs, is not generally included in this IDP. The infrastructure items shown will generally be financed through developer contributions (S106 and the Community Infrastructure Levy), as well as through the capital programmes of the District Council, County Council, their key partners and other agencies.

Similarly, small local projects that will be determined by Town and Parish Councils through the Neighbourhood Development Plan process are not identified in the IDP. They may, however, be indirectly funded by the Community Infrastructure Levy (CIL), via the proportion of the levy that is passed to Town and Parish Councils.

Two further documents will be produced as background evidence for CIL:

- A more highly costed document which seeks to demonstrate that there is a funding gap and therefore a rationale for introducing CIL; and
- A draft Regulation 123 list which sets out details of which items of infrastructure will be funded through S106 and which will be funded in whole or part through the levy.

## 2. Transport Infrastructure

Work to identify the transport infrastructure required as part of the Core Strategy has been led by Warwickshire County Council as the Local Highways Authority. It draws upon the Stratford on Avon District Strategic Transport Assessment completed by Warwickshire County Council in October 2012; the Strategic Transport Assessment Phase 2 Modelling Report, WCC/Arup (June 2013); the Local Transport Plan for Warwickshire (2011-2026) and other sources.

Infrastructure improvements identified include highways infrastructure, public transport and on and off road pedestrian and cycle routes. Some schemes are critical to enable the development of specific sites – these are generally to be provided by the developer either as part of the development using S278/S38, or as an associated planning obligation secured through S106 (for example as part of the potential new settlement at Gaydon/Lighthorne Heath or the Stratford Regeneration Zone). Other projects such as the package of measures referred to as the Town Centre Initiatives will be wholly or partly CIL funded as they will deal with the cumulative impacts of development across a number of sites.

The transport infrastructure required to 2028 also includes some strategic schemes of regional or sub-regional significance such as the upgrading of the Shakespeare Line (led by Centro) and improvements to the A46(T) and M42, led by the Highways Agency. Some contribution may be sought from developers but these projects will be mostly delivered with external agency funding.

Other public transport projects will be determined as plans evolved during the Core Strategy period, especially the detail of public transport provision in conjunction with a new settlement or sustainable urban extension.

The IDP also includes enhanced pedestrian and cycle routes in Stratford at Birmingham Road/Guild Street and a number of fairly minor cycle infrastructure improvements to help deliver the Cycle Strategy within the Local Transport Plan. As with highways infrastructure, the creation of new or enhanced pedestrian and cycle links will generally be funded as part of the development package where they relate to specific sites, or with a contribution from CIL if they deal with the cumulative impact of a number of developments.

Community transport initiatives and other local projects may be identified in Neighbourhood and Parish Plans and may secure a share of CIL funding indirectly from Town and Parish Councils. These small local projects are not identified on the IDP.

Local pedestrian and cycle links, including off-road schemes that improve access to or the amenity value of open space, will generally either be negotiated as part of a S106 package in lieu of on-site open space contributions (if the need can be linked to a particular development), or they will be identified through the Neighbourhood Development Plan process.

### **3. Education**

The relatively dispersed pattern of growth outlined in the Core Strategy will help ensure the continuing financial viability of many small village schools that currently have declining pupil numbers. Any proposals for new housing in the main rural centres will present some challenges in terms of providing school places but these can be overcome with investment in existing schools.

It is potentially more difficult to accommodate an increase in pupils within Stratford-upon-Avon where there is currently little spare capacity. In addition to the proposed development at Shottery, which would provide a new primary school and a financial contribution towards secondary provision, a significant amount of development is proposed in the Core Strategy at the Stratford Regeneration Zone. This will also require the provision of additional primary and secondary places which will be delivered either through the expansion of existing schools or the development of new ones.

A new settlement or sustainable urban extension would include one or more new primary schools and a financial contribution (and most likely a new site) towards secondary school provision. Any new secondary schools would also be expected to attract Academy Funding.

Whilst there remains a high level of uncertainty over how schools will meet education needs over the next 15 years, a list of potential new schools and those schools likely to need expanding, and an initial estimate of the overall costs involved is provided in the Schedule of Infrastructure Projects.

## **4. Primary and Acute & Community Health Care Infrastructure**

### **4.1 Primary Care**

Reorganisation of the NHS means that the impact of the growth outlined in the Core Strategy on the delivery of primary health care cannot be assessed at the current time. It is understood, however, that the following medical centres already have capacity issues which would be compounded by further development unless new premises were built or existing premises enhanced:

- Bidford Health Centre
- Fenny Compton Surgery
- Henley -in-Arden Medical Centre
- Pool Medical Centre, Studley
- Shipston Medical Centre
- Southam Surgery and
- Trinity Court Surgery, Stratford-upon-Avon.

There would also need to be a new medical centre at a new settlement or sustainable urban extension.

It is unlikely that the District Council will put CIL money into meeting primary care needs as these are provided by GPs on a commercial basis. However, it is important that needs are understood so that land can be made available for this purpose as sites come forward for development. Furthermore, should any community health function be co-located with the primary care facilities, these may be entitled to a cross-subsidy from development via S106 or CIL.

#### **4.2 Acute and Community Health Services**

The South Warwickshire NHS Foundation Trust (SWFT) is the major provider of acute and community health services to the population of South Warwickshire providing a range of planned and emergency services to patients from sites across Warwick and Stratford-on-Avon Districts. These are:

- Warwick Hospital – This site houses the majority of the Trust's Acute Services including; Accident and Emergency services, Diagnostic and Pathology departments, Maternity and SCBU (Special Care Baby Unit), Main and Day Surgery Theatres together with an Intensive Care Unit and Coronary Care Unit.
- Stratford-upon-Avon Hospital – This is one of the Trust's community hospitals and it includes a minor injuries unit, outpatients department, radiology department and an intermediate care ward.
- Royal Leamington Spa Rehabilitation Hospital – This site offers rehabilitation services to adults and includes a Neuro-rehabilitation Unit together with a number of outpatient services.
- Ellen Badger Hospital – This community hospital has a 26 bedded ward which offers rehabilitation to patients to enable them to return to the community. In addition, a Day Hospital operates, which offers continuing rehabilitation and help with medicines management and reduced mobility. Due to its rural location, some out-patient appointments are also offered.

In addition, the Trust's community services teams operate out of a number of clinics, some of the larger ones include Saltisford House, Cape Road Clinic and the Orchard Centre.

Over the past 2 years the Trust has made good progress in establishing out-of-hospital services and pathways to deliver care closer to patients' homes to avoid unnecessary hospital admissions and shorten stays in hospital. These changes have enabled the Trust to make better use of hospital capacity. However, there are now limited opportunities to further improve hospital capacity utilisation. This means that additional healthcare infrastructure will be needed to support future population growth.

SWFT has explored the impact of the level of growth outlined in the Core Strategy on community and acute health services' infrastructure (Infrastructure Requirements for South Warwickshire NHS Foundation Trust to Meet Projected Demographic Growth – 2008 – 2028 (June 2013)). It has developed a capacity modelling tool to assess the impact of different population and service delivery scenarios. The model focuses on the healthcare needs of the new population that will come forward as a result of the Core Strategy, rather than the existing population who will have

aged and increased their healthcare needs over the duration of the Plan. Two growth assumptions have been modelled:

- 9,500 dwellings with an associated population increase of 14,500 (the Core Strategy growth 2008-2028); and
- 4,500 dwellings with an associated population increase of 6,900 (the estimated amount of growth likely to come forward during the plan period, once CIL is in place).

The acute and community healthcare needs of 9,500 dwellings will generate hospital demand equivalent to 4,200 admissions per year by the end of the plan period and 19,000 outpatient appointments. This will require about 32 acute hospital beds, 4 outpatient clinics, associated diagnostic and intervention facilities, maternity and support service infrastructure. This is estimated to cost around £17 million. Until CIL is adopted, SWFT will seek a contribution towards Acute and Community Care from large sites through S106 agreements.

The acute and community healthcare needs of an additional 4,500 dwellings (i.e. post CIL) will generate hospital demand equivalent to 2,500 admissions per year by the end of the plan period and 12,000 outpatient appointments. This will require about 19 acute hospital beds, 3 outpatient clinics, associated diagnostic and intervention facilities, maternity and support service infrastructure. This is estimated to cost around £10 million.

SWFT proposes meeting these infrastructure requirements through two development projects:

1. A new ward block at the Warwick Hospital site – the main acute hospital services site; and
2. A new hospital at the Stratford Hospital site including outpatient, diagnostic, treatment and inpatient facilities and a hub for community healthcare teams.

SWFT expect to borrow to raise the primary funding for both projects. They also expect to raise charitable donations towards the projects and will request a CIL contribution from Stratford and Warwick District Councils to reflect the additional demands on healthcare arising from growth in housing.

## **5. Green Infrastructure, Public Health, Open Space, Play & Built Recreation**

### **5.1 Introduction**

The green infrastructure package put forward in the Schedule of Infrastructure Projects has a number of purposes:

- To enhance ecology and biodiversity;
- To address climate change;
- To foster health and wellbeing through participation in sports and recreation;
- Related to this, to encourage active ageing; and
- To improve public access to open space.

### **5.2 Biodiversity**

The Warwickshire Coventry and Solihull Local Biodiversity Action Plan (LBAP) identifies the costs of achieving the LBAP habitat requirements to 2026. The figures cover the costs of creating, restoring and enhancing habitats across the District to meet LBAP targets at £792,000 per annum.

It is further estimated by Warwickshire County Council (Ecology) that around 90% of the £792,000 will be delivered through partners, including agri-environment schemes, Environment

Agency schemes, biodiversity offsetting and public open space provision and enhancement delivered through S106.

This leaves a deficit of £79,200 per annum to deliver local green infrastructure needs. These will predominately be identified in Neighbourhood and Parish Plans and be funded by Town and Parish Councils' CIL receipts and other sources.

### **5.3 Open Space Strategy and Active Communities Strategy**

Open space and active communities infrastructure proposed in this IDP is underpinned by the District Council's Open Space Strategy and Active Communities Strategy and is in line with guidance from Sport England, Fields in Trust, Natural England and CABE.

Future development and associated population growth will create a need for new and improved public open spaces including urban and village green infrastructure (e.g. street trees, pocket parks) and improved access to the countryside. There will also be a need for new and improved indoor and outdoor sport and recreation facilities to support the health and wellbeing agenda of an increased population, including measures to improve levels of physical activity, mental wellbeing and social inclusion.

In addition the management of open spaces and recreational facilities will need to change to mitigate and adapt to climate change, including facilitating community food production (reducing air miles on food), planting drought and flood resistant species, planting to reduce surface water run-off and the introduction of water efficiency measures and low carbon energy usage at leisure facilities across the District.

The Schedule of Infrastructure Projects includes an indicative list of projects to achieve the aims and objectives of the Open Space and Active Communities Strategies.

## **6. Emergency Services**

### **6.1 Police**

This section is based on a paper from Warwickshire Police: Stratford-on-Avon Infrastructure Delivery Plan - Policing Infrastructure June 2013 which draws on an earlier publication: Warwickshire Police Authority Policy and Guidance on Developer Contributions.

Policing infrastructure includes vehicles, IT and communications, officer equipment, custody facilities, buildings and fixtures, plus all manner of other items from traffic cones to hi-tech surveillance equipment. Patterns of crime and disorder change and, accordingly, policing services must be flexible to changing demands. For this reason it is not useful to try and identify exactly what policing infrastructure will be required into the future. It is however reasonable to expect that the most important infrastructure will enable mobility and communications i.e. the bulk of future policing infrastructure spending will relate to IT systems and equipment, plus vehicles. New police buildings will not be the norm.

The proportional cost of providing new policing infrastructure equates to £566 per new home, or £396 per dwelling where 'Secured by Design' is incorporated into the new building. The total proportional increase in the required policing infrastructure is therefore £5.37m when related to the proposed housing growth of 9,500 in Stratford District between 2008 and 2028, reducing to £3.76m with Secured by Design.

Until CIL is adopted, Warwickshire Police will continue to seek contributions through S106. In this respect, for the 5,000 new homes expected before CIL, the total 'Section 106' developer contribution request will be £2.83m (reducing to £1.98m if Secured By Design is incorporated in

every development). The total CIL request for the estimated remaining 4,500 new homes will be up to £2.55m (reducing to £1.78m if Secured By Design is adopted in every development).

Where there is a large concentration of new homes, as in the case of the new settlement at Gaydon/Lighthorne Heath, Warwickshire Police will review the existing structure of Neighbourhood Policing and evaluate whether a new Safer Neighbourhood Team (SNT) needs to be set up. Where a new team is required there will be a need for a Safer Neighbourhood Office and Warwickshire Police would seek an arrangement via developer contributions to provide this. This is estimated to cost around £100,000. Warwickshire Police would be keen to explore the possibilities of multi-agency / shared service provision.

## **6.2 Warwickshire Fire and Rescue Service**

The current objectives of the Warwickshire Fire & Rescue Service are to:

- Reduce the incidence of fires;
- Reduce loss of life in fires and accidents;
- Reduce the number and severity of injuries from fires and other emergencies;
- Safeguard the environment and protect the national heritage; and
- Provide communities with value for money.

In new developments these objectives would be supported by the provision of fire hydrants, sprinklers and smoke detector alarms. Consultation is on-going with the Fire & Rescue Service to determine how this should be taken forward.

## **7. Water and Utility Services**

### **7.1 Water Supply and Waste Water**

Over most of the District, Severn Trent Water (STW) is responsible for water supply, the foul drainage network and wastewater treatment. A very small part of the district is covered by Thames Water.

Every five years each water company is obliged to publish a 25 year 'Water Resources Management Plan' setting out its overall strategy. STW are currently developing a plan to cover the period 2015-2040 that will be finalised in 2014. STW's current plan covers the period 2010 – 2035 and aims to:

- Reduce water demand by cutting leakage, encouraging household metering and increasing water efficiency;
- Improve supply resilience by investing in aqueducts, a quifer storage and recovery, providing new groundwater sources and improving the supply network; and
- Improve water quality by treating nitrates and preventing loss of deployable output due to worsening water quality.

Under the Flood Water Management Act (2010), new development will no longer have the automatic right to connect surface water drainage to sewers. This, combined with water efficiency measures and metering of all new development, will reduce the new net burden on the wastewater network and at the treatment works (WwTWs).

Within the District there is generally capacity in the waste water treatment works to deal with the proposed level and distribution of growth set out in the Core Strategy. However, some works will require investment and development will need to be phased accordingly. STW request that they are consulted at an early stage of development proposals. Those WwTW likely to need

upgrading during the Core Strategy period are listed in the Schedule of Infrastructure Projects. Some upgrading of the foul drainage network will also be required.

Site based infrastructure and network connections for water supply and collection of waste water will be provided by developers. STW will generally meet the cost of any upgrades to water supply and foul drainage networks and waste water treatment facilities.

The water supply network is only likely to need significant upgrading in relation to a new settlement or sustainable urban extension. Discussions will continue with the potential developers of a new settlement as the implications of adding a new settlement to the rural water supply and foul drainage networks are very significant.

STW analysis shows that the most significant risk to long term supply and water quality is the impact of climate change. Policies in the Core Strategy address water conservation and the appropriate use of Sustainable Urban Drainage Systems to reduce pressure on water supply and treatment works.

## **7.2 Flood Risk Assessment and Flood Alleviation and Defences**

### **River Flood Management**

The Environment Agency is the lead agency on management of river flooding. Almost the entire district is covered by the River Severn Catchment Flood Management Plan (CFMP) with just the north west corner falling into the Trent's catchment. The CFMP is a high level document produced by the Environment Agency with strategic policies designed to plan flood risk management in the catchment over the next 50-100 years. The CFMP for the River Severn was published in September 2008.

The River Avon runs through the District. Existing settlements are located within existing Flood Zones 2 and 3 and are therefore already at risk from fluvial flooding. The Core Strategy specifies that new development must not increase risk to existing development.

Support will be given to flood alleviation measures under consideration by the Environment Agency by safeguarding possible sites for storage and other channel works where necessary. The Environment Agency is currently planning flood alleviation works in Shipston-on-Stour, Henley-in-Arden and along the Racecourse Brook in Stratford.

The works in Shipston-on-Stour (estimated to cost £500-800k) would benefit the heart of the town, mainly the Church Street, Mill Street, West Street and Telegraph Street area. The works in Henley-in-Arden would benefit the High Street/Beaudesert Lane and Prince Harry Road area and would cost approximately £800k-£1.2m. Whilst these schemes would offer protection to existing properties they would also significantly reduce the risk of flooding of central areas. This would encourage regeneration of currently disused units as well as opening up additional areas for commercial and residential development.

The Environment Agency is also planning an alleviation scheme along the Racecourse Brook to the north-west of Stratford-upon-Avon. This will provide additional storage to protect commercial and residential properties against flooding on the eastern side of Birmingham Road (including Tesco and land to the north west of that site). Adjacent fields in the up stream catchment have been identified as a potential location for the storage. This project is anticipated to cost approximately £750-900k.

The main sources of funding for these projects are likely to be the Environment Agency's Flood Defence Grant in Aid (FDGiA) and Local Levy, contributions from local businesses and land owners, and Severn Trent Water for the scheme on the Racecourse Brook. CIL or S106 could also contribute to the cost of works where they facilitate growth.

Level 1 Strategic Flood Risk Assessments (SFRAs) provide information on current and future flood risk from all sources, taking into account climate change. They are designed to enable decision makers to allocate development and infrastructure where risks are minimised. They also seek to identify where flood alleviation measures are required to protect existing properties. Stratford District is currently reviewing its flood risk assessment and will do so approximately every five years to ensure that the risks are properly understood. A contribution may be sought from CIL for this purpose.

### **Surface Water Flood Management**

As surface water flooding is a known issue in Stratford-on-Avon District, a Surface Water Management Plan is required to enable opportunities to reduce existing risk through new development to be maximised. This is the responsibility of Warwickshire County Council as the Lead Local Flood Authority.

Some areas suffer from surface water flooding from artificial drainage, surface water and field runoff, particularly at times of heavy and prolonged rainfall. The Core Strategy locates new development in areas of lowest flood risk and specifies that new development must not increase risk to existing development. Contributions may be sought from strategic sites to contribute to flood risk management facilities where there is flooding downstream of a development.

Under the Flood Water Management Act (2010), new development will no longer have the automatic right to connect surface water drainage to sewers. Developers will be required to put Sustainable Drainage Systems (SUDS) in place in new developments. These should ensure that the effect of surface water runoff is consistent with green field rates on green field sites and that runoff rates are attenuated on brownfield sites, as required by the Environment Agency.

Further detail is provided in the Warwickshire Sub-Regional Water Cycle Study, Halcrow 2010 and the Water Cycle Study Update, URS, 2012.

## **7.3 Electricity, Gas and Renewable/Low Carbon Energy**

### **Electricity**

National Grid owns, maintains and operates the electricity transmission network in England and supplies energy from generating stations to local distribution companies. The local distribution company in Stratford on Avon District is Western Power distribution. It is their role to provide electricity to homes and businesses.

Western Power Distribution has stated that the electricity distribution networks can cope with the scale of growth predicted in the plan. They would wish to be consulted, however, at an early stage, on the development of any strategic sites.

On any individual site, connection to the network is the responsibility of the developer.

Policies in the Core Strategy aim to improve energy efficiency and encourage the use of renewable energy, thereby reducing pressure on the grid.

### **Gas**

National Grid owns and operates the gas distribution networks through which gas is transported to users. It also is the gas supplier in the West Midlands. It has reported that it could cope with the scale of growth predicted in the Core Strategy.

On any individual site, connection to the network is the responsibility of the developer.

## Renewable and Low Carbon Energy

Policy CS.2 Climate Change and Sustainable Energy encourages the development of renewable and low carbon energy infrastructure.

The mechanism of 'Allowable Solutions', whereby payment is made into a fund to offset carbon reduction targets that cannot be met on site, is potentially a significant source of funding for low and zero carbon energy projects. Work is ongoing within central Government to establish a definition of zero carbon and the scope, governance or implementation of Allowable Solutions Funds.

The District Council is committed to establishing an Allowable Solutions Fund for local projects. It could top this up with CIL revenues, or Town and Parish Councils could contribute a share of their CIL monies, for individual projects that meet local priorities.

### 7.3 Broadband

For the short to medium term, growth in broadband services across the district will be realised through a combination of:

- Commercial expansion of 'next generation' broadband services in the more densely populated areas; and
- participation in the Coventry Solihull and Warwickshire Superfast Broadband Project, supported by BDUK, which is working in partnership with British Telecom to roll out superfast broadband to those areas that are not commercially viable.

This project, commenced in March 2011 and running until December 2015, aims to deliver the Government's 2015 targets, as set out in the December 2010 strategy document, *Britain's Superfast Broadband Future*, that everyone should be able to access broadband at speeds of at least 2Mbps and that superfast broadband (minimum 24 Mbps) should be available to 90% of premises in each upper tier authority. It is expected to exceed these targets to provide the following benefits:

- By 2016 all domestic and business premises will have access to broadband speeds of at least 2Mbps, with 91% of premises in the sub-region able to access superfast services;
- Improved access to broadband in rural and non-rural areas for small and medium enterprises (SMEs) and citizens through the delivery of increased speeds to more areas in the sub-regions;
- An opportunity for community groups and SMEs to develop broadband facilities further still on a "Big Society" basis if their areas are not fully covered by the proposals; and
- An enabling of E-service delivery across the public sector.

## 8. Other Social Infrastructure

### 8.1 Libraries

Discussions are ongoing with Warwickshire County Council about appropriate developer contributions towards the library service.

A new library is likely to be required if a new settlement is taken forward at Gaydon/Lighthorne Heath and this would be expected to be supported by a S106 payment from the developer.

Money may also be sought from CIL to support community libraries (to fund stock and E-services, for example) and to support the mobile library service. An initial estimate from WCC

based on Department for Culture, Media and Sport (DCMS) guidelines, suggested a CIL contribution of £127,000 might be appropriate over the Core Strategy period.

This figure needs to be reviewed as it relates to a growth of 9,500 dwellings, over half of which is likely to have received planning permission before CIL is in place. Until such time S106 contributions are sought on large sites and, even once CIL is in place, a new settlement may be expected to pay for a new library through a S106 agreement.

## **8.2 Community Centres**

A new settlement or sustainable urban extension will require a community centre to be supported by a S106 agreement. This is likely to be co-located with other community facilities.

## Schedule of Infrastructure Projects

Note: Phase 1 = 2008/9 – 2012/3; Phase 2 = 2013/4 - 2017/8; Phase 3 = 2018/19 - 2022/23; Phase 4 = 2023/24 – 2027/28.

Costs are indicative only as schemes are not yet defined in detail

1 - Transport & Highways						
Infrastructure Type / Project	Lead Delivery	Other Partner Organisations	Timescale	Costs (£)	Funding	Critical to Delivery?
<p><b>Stratford Town Centre Traffic Management and Junction Improvements (TCI). This includes the following indicative schemes:</b></p> <p>(a) Evesham Road/Evesham Place roundabout – reconfiguration to a traffic signalised junction (indicative cost = £0.75m)</p> <p>(b) Bridgeway Gyratory – further co-ordinated traffic signalisation of Warwick Road/Bridgefoot and Bridge Street entry arms (indicative cost = £0.75m)</p> <p>(c) Alveston Manor junction – traffic signalisation to co-ordinate with the Bridgeway Gyratory scheme in (b) above (indicative cost = £0.75m)</p> <p>(d) Banbury Road/Shipston Road roundabout – traffic signalisation co-ordinated with the Alveston Manor scheme in (c) above (indicative cost = £0.75m)</p> <p>(e) Grove Road/Rother Street – possible one-way options to reduce incidence of queues blocking back into other junctions (indicative cost = £0.25m)</p> <p>(f) Birmingham Road/Windsor Street – remodelling of existing roundabout (indicative cost = £0.50m)</p>	WCC	Highways Agency, developers, SDC	Lifetime of Core Strategy	£3.75m	CIL, other	Critical

1 - Transport & Highways						
Infrastructure Type / Project	Lead Delivery	Other Partner Organisations	Timescale	Costs (£)	Funding	Critical to Delivery?
<b>Birmingham Road/Guild Street Traffic Management Scheme</b>  <b>Short Term (next 5 years)</b> (a) Inbound slip lane into Tesco car park (developer funded) (b) Kerbside detectors at pedestrian crossings (c) Improvements to strategic and variable message signing (d) Pedestrian and cycle route improvements (not covered by SRZ)  <b>Medium Term (5-10 years subject to further feasibility assessment)</b> (a) Justins Avenue and Maybird access improvements (b) Improved pedestrian crossings in Guild Street	WCC Dev	Developers, SDC	Phase 2          Phases 3 & 4	£2.0 m	CIL, WCC	Some critical
<b>Improvements to Bishopton Roundabout</b>	WCC High	Highways Agency, SDC	Phases 3 & 4	£1.75 m	CIL, WCC, Highways Agency	Critical
<b>Improvements to Shipston Road/ Clifford Lane Roundabout</b>	WCC SDC		Phases 3 & 4	£0.75 m	CIL	Critical
<b>Improvements to Shipston Road/Severn Meadows Road/ Trinity Way Roundabout</b>	WCC SDC		Phases 3 & 4	£0.75 m	CIL	Critical

1 - Transport & Highways						
Infrastructure Type / Project	Lead Delivery	Other Partner Organisations	Timescale	Costs (£)	Funding	Critical to Delivery?
<p><b>On and off road pedestrian and cycle projects, including:</b></p> <p>(a) minor cycle infrastructure improvements contributing towards delivery of the Cycle Strategy within Local Transport Plan 2011-2026;</p> <p>(b) Stratford Station to Rother Market pedestrian/cycle route enhancement;</p> <p>(c) improvement of pedestrian and cycle environment along the Historic Spine;</p> <p>(d) other projects to facilitate walking and cycling across the district</p>	WCC or landowner/ developer	SDC, Sustrans, WCC, landowner/ developer	Lifetime of Core Strategy	<p>(a) £30,000</p> <p>(b) £30,000 (feasibility stage only)</p> <p>(c) n/a</p> <p>(d) n/a</p>	<p>CIL (cumulative impacts and completing strategic routes);</p> <p>S106/ part of development (S278/ S38) where related to specific sites</p>	Some critical
<p><b>Stratford Regeneration Zone mitigation package, including:</b></p> <p>(a) Enhanced pedestrian and cycle link on Birmingham Road &amp; Alcester Road incl spurs to Masons Road and town railway station (section to the south of the canal falls within the site and so is part of the development package);</p> <p>(b) Pedestrian/ cycle bridge across the canal</p> <p>(c) Road/junction improvements</p>	Developers	WCC, SDC	Phases 3 & 4	<p>(a) + (b) pedestrian/ cycle links (incl canal bridge) estimated at £0.8 m</p> <p>(c) n/a</p>	S106/ part of development (S278/ S38)	Critical
<b>Stratford Western Relief Road</b>	Developer	WCC	Phases 2-4	£8.0 m	Part of development (S278/38)	Critical

1 - Transport & Highways						
Infrastructure Type / Project	Lead Delivery	Other Partner Organisations	Timescale	Costs (£)	Funding	Critical to Delivery?
<p><b>Transport and highways infrastructure for potential new settlement at Gaydon/Lighthorne Heath (NB. based on a new community of 5,000 dwellings):</b></p> <p><u>1. Strategic Highways Infrastructure</u></p> <p>(a) Managed Motorways – to mitigate the impacts of development on the M40 between J12 and 14;</p> <p>(b) New north bound (NB) slip onto the M40 at J12 from B4451 (may be replaced by an arrangement involving signalisation of the right turn from the B4451 south bound (SB) towards the M40 NB;</p> <p>(c) Introduction of signals at NB off-slip of J13;</p> <p>(d) Widening of the circulating carriageway and all approaches to the Fosse Way/A452 roundabout plus provision of 2 lane exit flares on the Fosse Way in both directions;</p> <p>(e) Further enhancements to Grey’s Mallory (over those provided by WDC);</p> <p>(f) Addition of a left turn slip from Oakely Wood Rd NB to Harbury Lane west bound</p> <p><u>2. Localised traffic mitigation/management measures</u> TBC</p> <p><u>3. Public Transport</u> TBC – likely to include Park &amp; Ride and express bus service</p> <p><u>4. Pedestrian and Cycle Links</u> TBC</p>	<p>1. Developer</p> <p>2. Developer</p> <p>3. Bus operator</p> <p>4. Developer</p>	<p>1. Highways Agency, WCC</p> <p>2. Highways Agency, WCC</p> <p>3. Developer, WCC</p> <p>4. WCC, Highways Agency, SDC, other</p>	<p>Phases 3 &amp; 4</p>	<p>1. c £18 m</p> <p>2. tbc</p> <p>3. tbc</p> <p>4. tbc</p>	<p>Developer (S278/38 and S106); Highways Agency, bus operator</p>	<p>Most provision critical</p>

1 - Transport & Highways						
Infrastructure Type / Project	Lead Delivery	Other Partner Organisations	Timescale	Costs (£)	Funding	Critical to Delivery?
<p><b>Transport and highways infrastructure for potential new settlement at Long Marston (NB. based on a new community of 3,000 dwellings):</b></p> <p><u>1. Strategic Highways Infrastructure</u>            (a) Eastern Relief Road (Southern Section)             (b) Eastern Relief Road (Northern Section including river bridge)</p> <p><u>2. Localised traffic mitigation/management measures</u>            TBC</p> <p><u>3. Public Transport</u>            TBC – likely to include Park &amp; Ride and express bus service</p> <p><u>4. Pedestrian and Cycle Links</u>            TBC</p>	<p>1(a) Developer</p> <p>1(b) WCC</p> <p>2. Developer</p> <p>3. Bus operator</p> <p>4. Developer</p>	<p>1(a). WCC</p> <p>1(b) Developer, Highways Agency, Environment Agency</p> <p>2. WCC</p> <p>3. Developer, WCC, other</p> <p>4. WCC, SDC, other</p>	<p>Phases 3 &amp; 4</p>	<p>1(a) £30 m</p> <p>1(b) £15 m (major scheme bid)</p> <p>2. tbc</p> <p>3. tbc</p> <p>4. tbc</p>	<p>Developer (S278/38 and S106); Highways Agency, bus operator</p>	<p>Most provision critical</p>

1 - Transport & Highways						
Infrastructure Type / Project	Lead Delivery	Other Partner Organisations	Timescale	Costs (£)	Funding	Critical to Delivery?
<p><b>Transport and highways infrastructure for potential sustainable urban extension at South East Stratford (NB. based on a new community of 2,000 dwellings):</b></p> <p><u>1. Strategic Highways Infrastructure</u>  (a) Eastern Relief Road (Southern Section)   (b) Eastern Relief Road (Northern Section including river bridge)</p> <p><u>2. Localised traffic mitigation/management measures</u>  TBC</p> <p><u>3. Public Transport</u>  TBC – likely to include Park &amp; Ride and express bus service</p> <p><u>4. Pedestrian and Cycle Links</u>  TBC</p>	<p>1(a) Developer</p> <p>1(b) WCC</p> <p>2. Developer</p> <p>3. Bus operator</p> <p>4. Developer</p>	<p>1(a). WCC</p> <p>1(b) Developer, Highways Agency, Environment Agency</p> <p>2. WCC</p> <p>3. Developer, WCC, other</p> <p>4. WCC, SDC, other</p>	<p>Phases 3 &amp; 4</p>	<p>1(a) £30 m</p> <p>1(b) £15 m (major scheme bid)</p> <p>2. tbc</p> <p>3. tbc</p> <p>4. tbc</p>	<p>Developer (S278/38 and S106); Highways Agency, bus operator</p>	<p>Most provision critical</p>
<p><b>Widening of M42 north of Junction 3A</b>  Highways Agency has retained this route protection as widening may be required in future</p>	<p>Highways Agency</p>		<p>Possible Phase 3 or 4 (or longer term)</p>	<p>n/a High</p>	<p>ways Agency</p>	
<p><b>Improving the A46(T) between Alcester and Stratford-upon-Avon</b>  (long term aspiration in LTP3)</p>	<p>Highways Agency</p>		<p>Possible Phase 3 or 4 (or longer term)</p>	<p>n/a High</p>	<p>ways Agency</p>	

1 - Transport & Highways						
Infrastructure Type / Project	Lead Delivery	Other Partner Organisations	Timescale	Costs (£)	Funding	Critical to Delivery?
<b>Improving M40 Junction 12</b> Includes capacity for an additional 5,000 jobs at JLR/Aston Martin (excludes further improvements associated with a new settlement at Gaydon/Lighthorne Heath)	Highways Agency	Land owner/ JLR	Phase 2 (due for completion 2015)	£12 m approx	Highways Agency, WCC, Regional Growth Fund, Local Pinch Point Funding	Critical
<b>Upgrading of train services between Birmingham and Stratford-upon-Avon</b> (LTP3 aspiration)	Centro WC	C, SDC, developers/ landowners	Lifetime of Core strategy	n/a Centro,	could include some S106 from strategic sites at railway stations	

2 - Education						
Infrastructure Type / Project	Lead Delivery	Other Partner Organisations	Timescale	Costs (£)	Funding	Critical to Delivery?
<b>Primary Schools</b> Investment likely to be needed to increase capacity at the following: <ul style="list-style-type: none"> <li>• Stratford primary schools (new schools and investment in existing provision)</li> <li>• Southam primary schools</li> <li>• St Nicholas CE Primary, Alcester</li> <li>• Bidford Primary</li> <li>• Ettington Primary</li> <li>• Temple Herdewycke Primary</li> <li>• The Dasset CE Primary, Fenny Compton</li> <li>• Quinton Primary</li> <li>• Shipston Primary</li> </ul> At potential new settlement at Gaydon/Lighthorne Heath: <ul style="list-style-type: none"> <li>• Relocation and expansion of the existing primary school Lighthorne Heath; and</li> <li>• One or more new primary schools</li> </ul> At potential new settlement at Long Marston: <ul style="list-style-type: none"> <li>• Expansion of Quinton Primary School</li> <li>• New primary school</li> </ul>	Various	WCC, other education providers, SDC, private sector	Lifetime of Core Strategy	Approx. £11.0 m excluding: <ul style="list-style-type: none"> <li>• land costs at SuA;</li> <li>• new school at Shottery;</li> <li>• nursery and special needs</li> <li>• costs associated with new settlement or SUE</li> </ul>	CIL, S106, Government	Critical

2 - Education						
Infrastructure Type / Project	Lead Delivery	Other Partner Organisations	Timescale	Costs (£)	Funding	Critical to Delivery?
At potential SUE at Stratford-upon-Avon <ul style="list-style-type: none"> <li>Two new primary schools</li> </ul>						
<b>Secondary Schools</b> Investment may be needed to increase capacity at the following: <ul style="list-style-type: none"> <li>Stratford (expansion of existing provision or possible new school)</li> <li>Southam College</li> <li>Henley High</li> <li>Kineton High (with possible upgrade in facilities)</li> <li>Alcester Academy</li> <li>Grammar schools and Catholic High Schools</li> <li>Shipston High Academy (6<sup>th</sup> Form provision)</li> </ul> At potential new settlement at Gaydon/Lighthorne Heath: <ul style="list-style-type: none"> <li>New secondary capacity (several delivery options would be considered)</li> </ul> At potential new settlement at Long Marston: <ul style="list-style-type: none"> <li>Expansion of Shipston Secondary School plus Sixth Form</li> </ul> At potential SUE at Stratford-upon-Avon <ul style="list-style-type: none"> <li>New secondary capacity (several delivery options would be considered)</li> </ul>	Various	WCC, Academy, Foundation and other Schools, SDC, private sector	Lifetime of Core Strategy	Approx. £20.0 m excluding: <ul style="list-style-type: none"> <li>land costs at SuA;</li> <li>post 16 provision;</li> <li>special needs;</li> <li>grammar and Catholic High School expansions;</li> <li>costs associated with new settlement or SUE</li> </ul>	CIL, S106, Academy Funding, other	Critical

3 – Primary and Acute & Community Health Services' Infrastructure						
Infrastructure Type / Project	Lead Delivery	Other Partner Organisations	Timescale	Costs (£)	Funding	Critical to Delivery?
<b>Primary Health Care</b>  a) Possible new and/or enhanced primary facilities across the district (to be determined)	South Warwickshire Core Commissioning Group	Public Health Warks, NHS England, NHS Property	Lifetime of Core Strategy	n/a	Private sector	Critical

### 3 – Primary and Acute & Community Health Services' Infrastructure

Infrastructure Type / Project	Lead Delivery	Other Partner Organisations	Timescale	Costs (£)	Funding	Critical to Delivery?
b) New primary care facilities at potential new settlement or SUE	(CCG) Services	ices, GPs and other private sector, SDC				
<b>Community and Acute Hospital Services' Infrastructure</b>						
<p>a) A new ward block at the Warwick Hospital site - the main acute hospital services site</p> <p>b) A new hospital at our Stratford Hospital site including outpatient, diagnostic, treatment and inpatient facilities and a hub for community healthcare teams</p>	South Warwickshire NHS Foundation Trust	WCC, SDC, primary health organisations	Lifetime of Core Strategy	<p>a) £12 m</p> <p>b) £40 m of which some £10 m sought from CIL</p>	Private borrowing, charitable donations, S106, CIL	Critical

**4 –Public Health, Green Infrastructure, Open Space, Play & Built Recreation**

Infrastructure Type / Project	Lead Delivery	Other Partner Organisations	Timescale	Costs (£)	Funding	Critical to Delivery?
<p><b>Green Infrastructure (biodiversity aspects)</b></p> <p>The Coventry Solihull and Warwickshire Biodiversity Action Plan for Stratford-upon-Avon District. Projects to be identified on an on-going basis; including on-site and off-site measures by developers; agri-environment schemes; local projects identified by Town and Parish Councils in Neighbourhood Development Plans and Parish Plans etc.</p>	Various	WCC, SDC, Parish and Town Councils, land owners, others	Lifetime of Core Strategy	Biodiversity Action Plan estimated to cost £792 per annum in Stratford District	<ul style="list-style-type: none"> <li>• Grants (landfill tax, HLF etc.</li> <li>• Developers/ land owners with on-site green infrastructure;</li> <li>• Biodiversity offsetting;</li> <li>• CIL;</li> <li>• Agri-environment schemes;</li> <li>• Environment Agency;</li> <li>• Voluntary sources;</li> <li>• Town &amp; Parish Councils (CIL monies)</li> </ul>	Some provision critical
<p><b>Open Spaces Strategy</b></p> <p>Improvement to pathways on the following SDC green spaces; Recreation Ground (3,000m<sup>2</sup>), Shottery Fields (1,600m<sup>2</sup>) in Stratford-upon-Avon</p>	SDC Public	Health Warwickshire	Lifetime of Core Strategy	£276,000	<ul style="list-style-type: none"> <li>• Lottery Funds</li> <li>• S106</li> <li>• Capital/ Revenue Budgets</li> </ul>	Some provision critical
<p>Creation of pathways on Bridgetown Meadowlands (approx 3,000m<sup>2</sup>) in Stratford-upon-Avon</p>	SDC Public	Health Warwickshire		£200,000	<ul style="list-style-type: none"> <li>• Lottery Funds</li> <li>• S106</li> <li>• Capital Funds</li> </ul>	
<p>New signage &amp; seating on North and South Recreation Ground, Stratford-upon-Avon</p>	SDC Public	Health Warwickshire		£30,100	<ul style="list-style-type: none"> <li>• S106</li> <li>• Capital/ Revenue Budget</li> </ul>	
<p>Landscaping to create contours ('lumps and bumps') on existing open spaces and play areas in the district to promote increased and different usage.</p>	SDC Public	Health Warwickshire		£20,000	<ul style="list-style-type: none"> <li>• S106</li> <li>• Capital/ Revenue</li> </ul>	

**4 –Public Health, Green Infrastructure, Open Space, Play & Built Recreation**

<b>Infrastructure Type / Project</b>	<b>Lead Delivery</b>	<b>Other Partner Organisations</b>	<b>Timescale</b>	<b>Costs (£)</b>	<b>Funding</b>	<b>Critical to Delivery?</b>
					Budget	
Ground reinstatement to redevelop existing surfaces at North Recreation Ground and Bancroft Gardens sites in Stratford-upon-Avon to reflect increased usage and soil compaction (107,500m2)	SDC Public	Health Warwickshire		£90,000	<ul style="list-style-type: none"> <li>• S106</li> <li>• Capital/ Revenue Budget</li> </ul>	
Tree planting on all existing sites to mitigate climate change through provision of greater shade and tree species suited to changing weather patterns	SDC Public	Health Warwickshire, WCC Ecology		£31,000	<ul style="list-style-type: none"> <li>• The Landscape Group Carbon Offsetting</li> <li>• The Tree Council</li> <li>• Landfill Tax Credits</li> </ul>	
Enhancement and development of the Warwick Road Lands to include pathway improvements, information boards to improve accessibility to nature and education on the site.	SDC Public	Health Warwickshire, WCC Ecology		£100,000	<ul style="list-style-type: none"> <li>• Landfill Tax Credits</li> <li>• Lottery Funds</li> </ul>	
Creation of 7 new allotments across the district (175 plots in total)	Town & Parish Councils	£35,00		0	<ul style="list-style-type: none"> <li>• Town &amp; Parish Councils Lottery Funds</li> <li>• Capital Funds</li> </ul>	
Creation of 2 community orchards within the district	Town & Parish Councils	£14,00		0	<ul style="list-style-type: none"> <li>• Town &amp; Parish Councils</li> <li>• The Tree Council</li> <li>• Natural England</li> <li>• Landfill Tax Credits</li> <li>• DEFRA</li> </ul>	
Creation of 4,000m2 of landscaped wildflower meadow within Stratford-upon-Avon	SDC Public	Health Warwickshire, WCC Ecology, Stratford Town Trust/Town	£20,00	0	<ul style="list-style-type: none"> <li>• Town &amp; Parish Councils</li> <li>• Prince Charles fund</li> </ul>	

**4 –Public Health, Green Infrastructure, Open Space, Play & Built Recreation**

Infrastructure Type / Project	Lead Delivery	Other Partner Organisations	Timescale	Costs (£)	Funding	Critical to Delivery?
		Council			<ul style="list-style-type: none"> <li>• Stratford Town Trust/Town Council</li> </ul>	
<p><b>Active Communities Strategy</b></p> <p>7 Multi Use Games Areas (MUGA's) to be installed in Stratford Town and the main rural centres across the District</p>	SDC or Town/ Parish Councils	Public Health Warwickshire	Lifetime of Core Strategy	£100k per facility	<ul style="list-style-type: none"> <li>• CIL</li> <li>• External health related grants</li> </ul>	Some provision critical
5 Measured Miles (400 metre loop) and improved signage (Rural & urban) to be installed in Stratford Town and the main rural centres across the District	SDC or Town/ Parish Council	SDC or Town/ Parish Council, Public Health Warwickshire		Rural £50k per facility £10k Urban signage	<ul style="list-style-type: none"> <li>• CIL</li> <li>• External health related grants</li> <li>• Town &amp; Parish Councils</li> </ul>	
3 Outdoor Gyms to be installed in Stratford Town and the main rural centres across the District	SDC or Town/ Parish Council	SDC or Town/ Parish Council, Public Health Warwickshire		£15k per facility	<ul style="list-style-type: none"> <li>• CIL</li> <li>• External play space related grants</li> <li>• Town &amp; Parish Councils</li> </ul>	
Enhancement of the 3 District Council leisure centres outside of Stratford Town	SDC Town/	Parish Council, Public Health Warwickshire		£1m per facility	<ul style="list-style-type: none"> <li>• CIL</li> <li>• SDC capital budget</li> <li>• External health related grants</li> </ul>	
Enhancement of destination play spaces – recreation ground and skate park (play equipment)	SDC Public	Health Warwickshire		£150k per facility	<ul style="list-style-type: none"> <li>• CIL</li> <li>• SDC capital budget</li> <li>• External</li> </ul>	

					health related grants	
Enhancement of local play spaces arising from greater use linked to the new development (play equipment)	SDC or Town/ Parish Council	SDC or Town/ Parish Council, Public Health Warwickshire		£15k per facility	<ul style="list-style-type: none"> <li>• S106</li> <li>• SDC capital budget</li> <li>• External health related grants</li> </ul>	

5 - Emergency Services						
Infrastructure Type / Project	Lead Delivery	Other Partner Organisations	Timescale	Costs (£)	Funding	Critical to Delivery?
<p><b>Police</b></p> <p>a) Money requested for investment to support mobile policing (IT systems &amp; equipment and vehicles).</p>	Warwickshire Police	Developers, WCC, SDC	Lifetime of Core Strategy	£5.37 m or £3.76m with Secured by Design. (Equivalent to £566 per dwelling, or £396 with Secured by Design x 9500 dwellings).	CIL , S106, other sources	
<p>b) A Safer Neighbourhoods Unit is likely to be required at any potential new settlement</p>	Developer	Warwickshire Police	Phase 4	£100,000	S106	
<p><b>Fire &amp; Rescue</b></p> <p>Consultations are ongoing about the provision of hydrants, sprinklers and smoke alarms in new development</p>	Warwickshire Fire & Rescue Service	Developers, WCC, SDC	Lifetime of Core Strategy	n/a	S106, other sources	

6 – Water and Utility Services						
Infrastructure	Lead Delivery	Other Partner Organisations	Timescale	Costs (£)	Funding	Critical to Delivery?
<p><b>Water Supply and Waste Water Treatment</b></p> <p>1. Water Supply – development of a new settlement or SUE will require upgrading of the water supply infrastructure.</p> <p>2. Waste Water</p> <p>The following Waste Water Treatment Works are likely to need upgrading:</p> <ul style="list-style-type: none"> <li>• Itchen Bank</li> <li>• Kineton</li> <li>• Wellesborne</li> <li>• Butlers Marston</li> <li>• Cherington</li> <li>• Gaydon</li> <li>• Illmington</li> <li>• Lighthorne Heath</li> <li>• Long Compton</li> <li>• Long Marston</li> <li>• Napton</li> <li>• Priors Marston</li> </ul> <p>Certain areas of the foul drainage network will also need upgrading, especially in relation to the proposed new settlement or SUE..</p>	Severn Trent Water	Private developers, Environment Agency, SDC	Phases 2- 4	n/a	Severn Trent Water (private developers for on-site works and local connections)	Critical
<p><b>Strategic Flood Risk Assessment (SFRA)</b></p>	SDC WC	C, other districts and boroughs, Environment Agency	Every 5 years during lifetime of Core Strategy	£5-10,000 per FRA; 2-3 further FRAs are likely to be needed by 2028	Capital Reserves, CIL	Critical
<p><b>Flood Alleviation and Defences</b></p> <p>The Environment Agency is currently planning flood alleviation works in Shipston-on-Stour, Henley-in-Arden and along the upper reaches of Racecourse Brook, Stratford.</p>	Environment Agency	Defra, WCC, SDC, STW, landowners/	Phases 2-3	£2.0 - £2.9 m	Environment Agency (FDGiA, Local	Critical

6 – Water and Utility Services						
Infrastructure	Lead Delivery	Other Partner Organisations	Timescale	Costs (£)	Funding	Critical to Delivery?
The SFRA currently being commissioned will help identify any necessary further works to flood defences but these will not generally be related directly to new growth (use of SUDS and water recycling measures will ensure no developments increase flood risk). S106 may be required to deal with on-site or downstream flooding on large developments. CIL may also be sought where the works will facilitate further growth.	Environment Agency	developers, Town and Parish Councils  Defra, WCC, SDC, landowners/ developers, Town and Parish Councils	Phases 3-4	n/a	Levy), commercial contributions, STW at Racecourse Brook  Environment Agency (FDGiA, Local Levy), STW, commercial contributions, S106/CIL	
<b>Surface Water Management Plan and Local Flood Risk Management Strategy</b>	WCC EA,	SDC, landowners/ developers, Town and Parish Councils	Lifetime of Core Strategy	n/a WCC		Critical
<b>Gas and Electricity</b>	National Grid	Western Power Distribution, developers, SDC	Lifetime of Core Strategy	n/a Utility	(power) companies and developers	Critical
<b>Renewable/Low Carbon Energy Projects</b>	Various Various		Lifetime of Core Strategy	n/a Allowabl	e solutions fund, CIL, other	
<b>Improving Telecommunications</b> Stratford-on-Avon District Local Broadband Plan (part of the Coventry, Solihull and Warwickshire Superfast Broadband Project)	Coventry Solihull and Warwickshire Broadband Partnership (CSWBP) and private	SDC, LEP, Parish and Town Councils, Coventry University, DEFRA,	Government funds to be spent by 2015; Overall plan to be complete by 2018.	£14.47 million across the CSW partnership area	Central government; CSWBP, European Regional Development Fund (ERDF),	

6 – Water and Utility Services						
Infrastructure	Lead Delivery	Other Partner Organisations	Timescale	Costs (£)	Funding	Critical to Delivery?
	contractor (British Telecom)	European Commission			Lottery Funds, DEFRA, CIL, British Telecom	

7 – Other Social Infrastructure						
Infrastructure Type / Project	Lead Delivery	Other Partner Organisations	Timescale	Costs (£)	Funding	Critical to Delivery?
<b>Libraries/Community Facilities</b>						
a) support to community libraries (stock purchase and E-services)	a) Town & Parish Councils	a) SDC, WCC	a) and b) Lifetime of Core Strategy	n/a	CIL, S106, WCC, Town & Parish Councils	
b) support to Mobile Library Service	b) WCC	b) SDC, Town & Parish Councils				
c) new community library at any new settlement/SUE	c) developer	c) WCC, SDC, Town & Parish Councils	c) Ph 4	£1.9-£3.8 m	S106	